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(A California Non-profit Corporation)

Statement of Activities and Changes in Net Assets  
for the period ended May 31, 2011  
For Department: OPERATIONS

	CURRENT PERIOD			YEAR TO DATE			FY 10 TOTAL
	Actual	Forecast 10F3	Variance	Actual	Forecast 10F3	Variance	Forecast 10F3
Net Operating Revenues	0	0	0	0	0	0	0
Program Costs:							
NSTC Programs & Events Costs:	0	0	0	275	0	(275)	0
Total Program Costs	0	0	0	275	0	(275)	0
Operating Expenses:							
Payroll	98,792	92,021	(6,771)	736,273	746,369	10,096	809,601
Benefits	22,669	33,635	10,966	249,872	313,872	64,000	336,917
Total Compensation	121,461	125,656	4,195	986,145	1,060,241	74,096	1,146,518
Professional Fees	20,552	16,535	(4,017)	338,686	363,481	24,795	380,016
Insurance	9,196	9,702	506	108,116	106,722	(1,394)	116,424
Travel & Entertainment	2,974	1,910	(1,064)	26,704	45,484	18,780	47,394
Communication	29,017	11,522	(17,495)	138,294	145,792	7,498	157,264
Supplies	7,282	5,300	(1,982)	71,749	69,300	(2,449)	70,550
Occupancy	43,640	42,536	(1,104)	155,707	197,896	42,189	240,432
Dues & Subscriptions	340	12	(328)	3,366	1,772	(1,594)	1,784
Repairs & Maintenance	52,385	47,275	(5,110)	587,235	544,675	(42,560)	596,700
Taxes, Permits & Licenses	0	833	833	17,845	9,163	(8,682)	9,996
Banking & Merchant Fees	532	275	(257)	8,310	11,727	3,417	12,002
Marketing	0	250	250	5,207	2,750	(2,457)	3,000
Misc. Gen & Admin.	(73,782)	750	74,532	32,450	124,745	92,295	125,495
Bad Debt	0	0	0	12,065	18,200	6,135	28,408
Total Operating Expenses	213,597	262,556	48,959	2,491,879	2,701,948	210,069	2,935,983
Increase (Decrease) In Operating Net Assets							
Other Revenue:							
Other Income	35,927	0	(35,927)	35,927	0	(35,927)	0
Total Other Revenue	35,927	0	(35,927)	35,927	0	(35,927)	0
Other Expenses:							
Total Depreciation & Amortization	36,549	43,962	7,413	336,707	391,253	54,546	435,175
Increase (Decrease) in Net Assets	<u>(\$286,073)</u>	<u>(\$306,518)</u>	<u>\$20,445</u>	<u>(\$2,864,788)</u>	<u>(\$3,093,201)</u>	<u>\$228,413</u>	<u>(\$3,371,158)</u>