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(A California Non-profit Corporation)

Statement of Activities and Changes in Net Assets  
for the period ended September 30, 2011  
For Department: OPERATIONS

	CURRENT PERIOD			YEAR TO DATE			FY 11 TOTAL
	Actual	Budget 11 v1	Variance	Actual	Budget 11 v1	Variance	Budget 11 v1
Net Operating Revenues	0	0	0	0	0	0	0
Operating Expenses:							
Payroll	66,890	68,579	1,689	186,199	205,737	19,538	918,149
Benefits	26,852	28,647	1,795	79,886	86,653	6,767	375,982
Total Compensation	93,742	97,226	3,484	266,084	292,390	26,305	1,294,131
Professional Fees	20,240	38,519	18,279	103,591	145,307	41,716	392,941
Insurance	6,964	7,700	736	20,891	23,100	2,209	92,400
Travel & Entertainment	4,836	11,578	6,742	11,751	18,729	6,978	47,911
Communication	8,159	10,122	1,963	27,516	30,616	3,100	143,264
Supplies	6,360	5,000	(1,360)	26,157	18,200	(7,957)	58,950
Occupancy	29,393	31,833	2,440	90,335	95,499	5,164	382,000
Dues & Subscriptions	0	412	412	226	1,296	1,070	1,934
Repairs & Maintenance	50,975	68,955	17,980	159,469	162,715	3,246	529,610
Taxes, Permits & Licenses	0	833	833	0	2,499	2,499	9,996
Banking & Merchant Fees	761	275	(486)	1,947	825	(1,122)	3,300
Marketing	0	250	250	541	750	209	3,000
Misc. Gen & Admin.	727	750	23	3,062	2,250	(812)	9,200
Bad Debt	7,201	7,173	(28)	7,201	7,173	(28)	28,408
Total Operating Expenses	229,358	280,626	51,267	718,770	801,349	82,579	2,997,045
Increase (Decrease) In Operating Net Assets							
Other Expenses:							
Total Depreciation & Amortization	41,014	43,383	2,369	126,963	129,717	2,754	569,975
Increase (Decrease) in Net Assets	<u>(\$270,372)</u>	<u>(\$324,009)</u>	<u>\$53,637</u>	<u>(\$845,733)</u>	<u>(\$931,066)</u>	<u>\$85,333</u>	<u>(\$3,567,020)</u>